




THE TOKYO FOUNDATION  
FOR POLICY RESEARCH

An aerial photograph of a city, likely Tokyo, taken from a high vantage point. The city is densely packed with buildings of various heights and colors. The sky is a warm, golden-orange hue, suggesting a sunset or sunrise. The sun is low on the horizon, creating a strong lens flare effect that illuminates the scene. The overall atmosphere is serene and majestic.

**T**he Tokyo Foundation was established in 1997 to fill a need in Japan for an independent think tank undertaking rigorous policy research. Over the next two decades, we emerged as a leading voice in Japan's public policy community, and in February 2018, we renamed ourselves the Tokyo Foundation for Policy Research as our next step in our evolution into a world-class research institute.

From August 2020 to March 2021, we carried out a thorough review of our research activities to better address the major policy challenges confronting Japan and the world. And in October 2021, we announced a restructured system of research programs to identify viable solutions to those challenges.

At a time of sweeping change, the Tokyo Foundation for Policy Research seeks to articulate the needs of private individuals and anticipate future developments in offering practicable and evidence-based policy proposals that can help build a public sphere supportive of personal freedom and dignity.

Our activities also encompass developing the next generation of leaders capable of overcoming cultural and other differences to build a better society for all.

# Policy Research

In October 2021, the Tokyo Foundation for Policy Research transitioned to a restructured system of policy research. While keeping an eye on historical precedents and international trends, our experts are now engaged in analyzing issues and identifying solutions in approximately 30 research programs covering five domains, namely, (1) economy, fiscal policy, environment, resources, and energy; (2) health, medical services, and nursing care; (3) education, human resources development, employment, and social security; (4) science, technology, and innovation; and (5) digital revolution and social transformation through digitalization.

To better meet the challenges of the seismic shifts occurring in society, both at home and abroad, Japan needs to quickly revamp its postwar political, economic, and social systems to give individuals greater freedom to choose their own paths in life, pursue a fuller role in society, have a bigger say in government decisions, and actively participate in the preservation of peace.

Achieving these goals at a time of sweeping change requires an innovative think tank to research and implement new ideas unfettered by the conventions and practices of the postwar years. Our task at the Tokyo Foundation is to become such an innovator in the realm of policy research.

As we embark on our new path, I wish to express my gratitude for the warm support we have received to date and look forward to working with and sharing our insights with all our stakeholders in the months and years ahead.

Message from the CEO



Yuichiro Anzai

# ADDRESSING POLICY CHALLENGES IN FIVE RESEARCH DOMAINS

## Economy, Fiscal Policy, Environment, Resources, Energy



Restoring economic growth and fiscal soundness are keys to Japan's revival and are instrumental to maintaining a vibrant society. Issues pertaining to the environment, resources, and energy are intimately linked to people's lives and require an innovative approach to policy research.

## Education, Human Resources Development, Employment, Social Security



Investing in people through education and human resources development and providing them with productive employment and appropriate social protection are pivotal to upholding the well-being of both individuals and society as a whole.

## Digital Revolution, Social Transformation through Digitalization



Japan has been slow to jump on the global digital bandwagon due to structural factors in both the public and private sectors. What measures are needed for the country to make up lost ground and embark on a full-fledged digital transformation?

## Health, Medical Services, Nursing Care



Perhaps the biggest obstacle to reviving Japan's dynamism is the country's aging and dwindling population. Policy-related research in the fields of health, medical services, and nursing care can play a vital role in enhancing society's health and vigor in the years to come.

## Science, Technology, Innovation



It was not too long ago that science and technology were among Japan's chief strengths. How can the country reinvigorate its sci-tech fortunes and engender the kind of innovations that will continue to fuel its industrial growth in the years to come?

## CSR Research Project

Private companies are being called to leverage their resources to address a broad range of societal challenges, such as those relating to the environment, poverty, and human rights. Launched in fiscal 2013 and led by a Committee of Experts, the CSR Research Project analyzes and promotes sustainability initiatives among Japanese businesses.



Our ardent hope that the twenty-first century would usher in a brighter, more peaceful future has been dashed by a renewed surge of global challenges: a raging pandemic that has shut borders and enforced social isolation; unilateral efforts to change the geopolitical status quo; abuses of human rights; environmental degradation; and food and energy shortages. Beset by an aging, dwindling population, Japan must also cope with serious demographic issues that other countries have yet to confront.

By drawing on its strengths as a not-for-profit, independent think tank, the Tokyo Foundation for Policy Research seeks to meet such challenges and contribute to a better future for Japan and the world by proactively delivering innovative, “people-centered proposals,” drafted from a long-term perspective by members of a broad array of ambitious research programs.

Uniquely complementing our efforts to identify policies that help improve people’s lives are activities aimed at developing the next generation of outstanding human resources. We administer a fellowship program to nurture socially engaged leaders at renowned graduate schools in 44 countries, another program to support Japanese-language education overseas, and a third to donate books about Japan—mostly in English—to libraries worldwide to promote a deeper understanding of the country.

I look forward to working closely with our partners and stakeholders around the world in our continuing efforts to offer many innovative solutions for the revitalization and well-being of Japan and the world.

Izumi Kadono

# Leadership Development

## GLOBAL PROGRAMS TO DEVELOP LEADERS AND PROMOTE UNDERSTANDING OF JAPAN

### Sylff Association

The Ryoichi Sasakawa Young Leaders Fellowship Fund (Sylff)

#### *Developing the next generation of socially engaged leaders worldwide*

The Ryoichi Sasakawa Young Leaders Fellowship Fund, or Sylff, is a fellowship program to support students pursuing graduate studies in the humanities and social sciences at 69 universities in 44 countries. The Sylff program aims to identify and nurture leaders who will overcome cultural and other differences to resolve issues confronting all of humankind. About 17,000 students (Sylff fellows) have received fellowships since the program was launched in 1987.

The program offers not only fellowships during graduate school but also additional support as needed throughout a fellow's career. In 2020 and 2021, emergency grants were provided to fellows facing economic difficulties due to the COVID-19 pandemic, enabling them to continue their academic and professional pursuits. To mitigate their sense of social isolation due to restrictions on in-person meetings and to nurture a culture of mutual support, [www.sylff.org](http://www.sylff.org)

fellows were asked to submit short videos about their pandemic experiences under a project called COVID Vlogs. Some 50 fellows sent video messages, which were published on the Sylff website.



COVID Vlogs

<b>Australia</b>	UNSW Business School	<b>Kenya</b>	University of Nairobi
<b>Austria</b>	University of Music and Performing Arts Vienna	<b>Latvia</b>	University of Latvia
<b>Brazil</b>	University of São Paulo	<b>Malaysia</b>	Universiti Malaya
<b>Bulgaria</b>	Sofia University "St. Kliment Ohridski"	<b>Mexico</b>	El Colegio de México
<b>Canada</b>	York University	<b>Mongolia</b>	National Academy of Governance
<b>Chile</b>	University of Chile	<b>Netherlands</b>	Utrecht University
<b>China</b>	Chongqing University	<b>New Zealand</b>	Massey University* <i>Auckland University of Technology</i> <i>Lincoln University</i> <i>University of Auckland</i> <i>University of Canterbury</i> <i>University of Otago</i> <i>University of Waikato</i> <i>Victoria University of Wellington</i>
	Fudan University		
	Inner Mongolia University		
	Jilin University		
	Lanzhou University		
	Nanjing University		
	Peking University		
	Sun Yat-sen University		
	Xinjiang University		
	Yunnan University		
<b>Czech Republic</b>	Charles University	<b>Norway</b>	University of Oslo
<b>Denmark</b>	University of Copenhagen	<b>Philippines</b>	Ateneo de Manila University
<b>Egypt</b>	The American University in Cairo	<b>Poland</b>	Jagiellonian University
<b>Fiji</b>	University of the South Pacific	<b>Portugal</b>	University of Coimbra
<b>Finland</b>	University of Helsinki	<b>Serbia</b>	University of Belgrade
<b>France</b>	Conservatoire national supérieur de musique et de danse de Paris	<b>Slovakia</b>	Comenius University in Bratislava
	INSEAD	<b>South Africa</b>	University of the Western Cape
<b>Germany</b>	Ruhr University Bochum	<b>Spain</b>	University of Deusto
	University of Leipzig	<b>Sweden</b>	Uppsala University
<b>Greece</b>	National and Kapodistrian University of Athens	<b>Switzerland</b>	Geneva Graduate Institute
<b>Hungary</b>	Hungarian Academy of Sciences* <i>Corvinus University of Budapest</i> <i>Debrecen University</i> <i>Eötvös Loránd University</i> <i>University of Pécs</i> <i>University of Szeged</i>	<b>Thailand</b>	Chiang Mai University
		<b>Turkey</b>	Ankara University
<b>India</b>	Jadavpur University	<b>United Kingdom</b>	University of Sussex
	Jawaharlal Nehru University	<b>USA</b>	Columbia University
<b>Indonesia</b>	Gadjah Mada University		Howard University
	University of Indonesia		University of Oregon*
			<i>Oregon State University</i> <i>Portland State University</i>
<b>Israel</b>	Ben-Gurion University of the Negev		Princeton University
<b>Italy</b>	Institute of Political Education "Pedro Arrupe"		The Juilliard School
<b>Japan</b>	Keio University		University of Texas at Austin
	Ritsumeikan Asia Pacific University		The Fletcher School of Law and Diplomacy
	Waseda University		University of California, Berkeley
<b>Jordan</b>	University of Jordan		University of California, San Diego
			University of Michigan
			Yale University
		<b>Vietnam</b>	Vietnam National University, Hanoi* <i>Viet Nam National University Ho Chi Minh City</i>

\*Denotes institutions that administer the Sylff program on behalf of other institutions.

# Leadership Development



日本語教育基金  
NF-JLEP Association

The Nippon Foundation Fund for Japanese Language Education

## *Promoting the study and teaching of the Japanese language in other countries*

NF-JLEP promotes Japanese-language education at 11 universities in six countries through the provision of fellowships to students pursuing Japanese-related studies and to language teachers at the elementary and secondary school levels. There have been some 2,000 beneficiaries (NF-JLEP fellows) of the program since its launch in 1994. Additional grants are provided for research in Japan and for workshops on textbook development to help fellows deepen their understanding of Japan and facilitate their teaching of the language.

[www.nf-jlep.org/en/](http://www.nf-jlep.org/en/)

The NF-JLEP website features articles on a variety of teaching-related topics, including efforts to offer online classes during the pandemic.



NF-JLEP website



## READ JAPAN PROJECT

### *Donating books to help global readers gain a better understanding of Japan*

The project donates Japan-related books—mostly in English—to libraries and research institutes around the world to help researchers and other Japan specialists gain a deeper understanding of the country. Some 200 titles selected by a committee of experts are available in a wide range of subjects—from politics and international relations to economics and business, history, contemporary literature, and the visual arts. About 1,200 research institutes, universities, and public libraries have received books under the project.

[www.readjapan.org](http://www.readjapan.org)



List of books



# The Tokyo Foundation for Policy Research

## GOVERNANCE

### [Board Members]

<b>Izumi Kadono</b>	President
<b>Yuichiro Anzai</b>	Executive Director (for Policy Research) and CEO
<b>Sanae Oda</b>	Executive Director (for General Affairs)
<b>Mari Suzuki</b>	Executive Director (for Leadership Development)
<b>Masahisa Ikeda</b>	Nonexecutive Director, Executive Group Partner, Asia Regional Managing Partner, and Head of Tokyo Office, Shearman & Sterling LLP
<b>Toshihiko Fukui</b>	Nonexecutive Director, President, Canon Institute for Global Studies

### [Auditors]

<b>Kaoru Kashima</b>	Certified Public Accountant
<b>Kimito Nakae</b>	Audit & Supervisory Board Member, Daiwa Securities Co. Ltd

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<b>Reiko Akiike</b>	Co-Chairperson-Japan, The Boston Consulting Group
<b>Takeju Ogata</b>	President, The Nippon Foundation
<b>Atsuko Shinohara</b>	Professor at the Research Institute for Cultural Studies, Director of the Educational Support Center, and Director of the Wellness Center, Seisen University
<b>Masahito Monguchi</b>	Adviser, Anderson Mori & Tomotsune
<b>Hiroshi Yoshikawa</b>	Emeritus Professor, University of Tokyo Honorary President, Policy Research Institute, Ministry of Finance

### [Adviser to the President]

<b>Yohei Sasakawa</b>	Chairman, The Nippon Foundation	(As of July 1, 2022)
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<https://www.facebook.com/tokyofoundation.en>

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