Balance Sheet (Unit: ¥)

| Balance Sneet   |                  |   | (Unit: ¥)        |
|---|------------------|---|------------------|
| Item  | Fiscal year 2020 |   | Fiscal year 2019 |
|   | As of March 31,  |   | As of March 31,  |
| T. A  | 2021             |   | 2020             |
| I Assets  |                  |   |                  |
| 1. Current assets                                     |                  |   |                  |
| Cash and deposits                                     | 526,549,531      |   | 443,658,159      |
| Other current assets                                  | 175,254,777      |   | 198,222,687      |
| Total current assets                                  | 701,804,308      |   | 641,880,846      |
| 2. Fixed assets                                       |                  |   |                  |
| (1) Endowment   | 37,060,063,767   |   | 37,199,079,703   |
| (2) Specified assets                                  | 26,546,248,094   |   | 23,577,641,739   |
| Leadership development fund                           | 16,470,780,956   |   | 15,632,189,867   |
| Action for Social Change fund                         | 1,297,239,257    |   | 1,040,841,054    |
| Sylff, NF-JLEP fellowship investment fund (grants)    | 2,189,132,727    |   | 1,992,549,513    |
| Sylff, NF-JLEP fellowship investment fund (donations) |                  |   | 541,389,641      |
| Sylff, NF-JLEP fellowship project fund                | 100,000,000      |   | 100,000,000      |
| Policy researcher development fund                    | 633,721,764      |   | 633,721,764      |
| Sylff administrators meeting reserve fund             | 0                |   | 30,000,000       |
| Research institute reserve fund                       | 545,000,000      |   | 545,000,000      |
| Building construction reserve fund                    | 4,495,740,000    |   | 2,850,000,000    |
| Other   | 207,029,892      |   | 211,949,900      |
| (3) Other fixed assets                                | 163,822,950      |   | 195,015,411      |
| Total Fixed assets                                    | 63,770,134,811   |   | 60,971,736,853   |
| Total assets  | 64,471,939,119   |   | 61,613,617,699   |
| II Liabilities  |                  |   |                  |
| 1. Current liabilities                                | 52,073,718       |   | 59,913,511       |
| 2. Fixed liabilities                                  | 120,145,968      |   | 138,501,963      |
| Total liabilities                                     | 172,219,686      |   | 198,415,474      |
| III Net worth   |                  |   |                  |
| 1. Restricted net worth                               |                  |   |                  |
| Grants  | 6,622,978,183    |   | 4,921,271,277    |
| Donations   | 53,737,448,221   |   | 52,686,483,711   |
| Total restricted net worth                            | 60,360,426,404   |   | 57,607,754,988   |
| (Of which: endowment)                                 | 36,659,063,767 ) | ( | 36,516,079,703   |
| (Of which: specified assets)                          | 23,701,362,637 ) | ( | 21,091,675,285   |
| 2. Unrestricted net worth                             | 3,939,293,029    | • | 3,807,447,237    |
| (Of which: endowment)                                 | 401,000,000 )    | ( | 683,000,000      |
| (Of which: specified assets)                          | 2,727,239,257    | ( | 2,354,016,554    |
| Total net worth                                       | 64,299,719,433   | ` | 61,415,202,225   |
| Total liabilities and net worth                       | 64,471,939,119   |   | 61,613,617,699   |
| 10001 11001110100 0110 1100 1101 111                  | 01,111,000,110   |   | 01,010,011,000   |

## Statemnet of Changes in Fund Balances April 1 to March 31 (Unit: ¥)

| Item  | Fiscal year 2020        | Fiscal year 2019 |  |
|---|-------------------------|------------------|--|
| I Unrestricted fund balances                  |                         |                  |  |
| 1. Recurring revenue and expenses             |                         |                  |  |
| (1) Recurring revenue                         | 1,331,364,707           | 1,333,764,266    |  |
| (2) Recuuring expenses                        | 1,170,741,617           | 1,165,169,206    |  |
| Valuation gain (loss) of specified assets     | 256,398,203             | △ 81,605,940     |  |
| Balance of recurring revenue and expenses     | 417,021,293             | 86,989,120       |  |
| 2. Non-recurring revenue and expenses         |                         |                  |  |
| (1) Non-recurring revenue                     | 0                       | 0                |  |
| (2) Non-recuuring expenses                    | 1                       | 0                |  |
| Balance of non-recurring revenue and expenses | Δ1                      | 0                |  |
| Change in unrestricted fund balance           | 417,021,292             | 86,989,120       |  |
| Unrestricted fund balance at the              | 3,807,447,237           | 3,720,458,117    |  |
| beginning of fiscal year                      |                         |                  |  |
| Correction amount of the                      | $\triangle 285,175,500$ | 0                |  |
| Unrestricted fund balance                     |                         |                  |  |
| Unrestricted fund balance at the              | 3,939,293,029           | 3,807,447,237    |  |
| end of fiscal year                            |                         |                  |  |
| II Restricted fund balance                    |                         |                  |  |
| Change in restricted fund balance             | 2,467,495,916           | 967,244,414      |  |
| Restricted fund balance at the                | 57,607,754,988          | 56,640,510,574   |  |
| beginning of fiscal year                      | 31,001,104,300          | 90,040,910,974   |  |
| Correction amount of the                      | 285,175,500             | 0                |  |
| Restricted fund balance                       |                         |                  |  |
| Restricted fund balance at the                | 60,360,426,404          | 57,607,754,988   |  |
| end of fiscal year                            |                         | · · · ·          |  |
| III Net worth at the end of fiscal year       | 64,299,719,433          | 61,415,202,225   |  |