FINANCIAL REVIEW **Balance Sheet** (Unit: ¥) Item Fiscal year 2015 Fiscal year 2014 As of March 31, 2016 As of March 31, 2015 I Assets 1. Current assets Cash and deposits 175,849,506 384,039,444 223,570,209 Other current assets 509,854,496 Total current assets 685,704,002 607,609,653 2. Fixed assets (1) Endowment 36,377,605,000 36,388,383,000 (2) Specified assets 18,119,641,136 17,988,851,864 Leadership development fund 15,901,645,890 16,132,482,600 Action for social change fund 1,034,293,186 1,067,178,390 Sylff, NF-JLEP fellowship fund 329,205,783 356,938,174 Sylff administrators meeting reserve fund 30,000,000 30,000,000 Research institute reserve fund 195,082,577 200,000,000 Research institute fund 200,000,000 210,000,000 0 Policy researchers development fund Other 219,413,700 202,252,700 (3) Other fixed assets 134,685,053 137,026,671 Total fixed assets 54,631,931,189 54,514,261,535 Total assets 55,317,635,191 55,121,871,188 II Liabilities 1. Current liabilities 49,811,834 346,646,186 2. Fixed liabilities 143,842,067 127,292,576 Total liabilities 490,488,253 177,104,410 III Net worth 1. Restricted net worth Grants 329,205,783 356,938,174 **Donations** 51,596,250,890 51,837,865,600 Total restricted net worth 51,925,456,673 52,194,803,774 (Of which: endowment) (35,694,605,000) (35,705,383,000) (Of which: specified assets) (16,230,851,673) (16,489,420,774)2. Unrestricted net worth 2,901,690,265 2,749,963,004 (Of which: endowment) (683,000,000)(683,000,000) (Of which: specified assets) (1,749,375,763)(1,377,178,390)Total net worth 54,827,146,938 54,944,766,778 Total liabilities and net worth 55,317,635,191 55,121,871,188 Statement of Changes in Fund Balances April 1 to March 31 (Unit: ¥) Fiscal year 2015 Fiscal year 2014 I Unrestricted fund balance 1. Recurring revenue and expenses (1) Recurring revenue 953,943,690 1,025,871,214 (2) Recurring expenses 770,310,235 830,623,998 925,505 Valuation gain (loss) of endowment 279,187 Valuation gain (loss) of specified assets -32,831,699 105,543,944 Balance of recurring revenue and expenses 151,727,261 301.070.347 2. Non-recurring revenue and expenses 0 n Non-recurring revenue 0 0 (2) Non-recurring expenses Balance of non-recurring revenue and expenses Change in unrestricted fund balance 151,727,261 301,070,347 Unrestricted fund balance at the 2,749,963,004 2,448,892,657 beginning of fiscal year Unrestricted fund balance at the 2,901,690,265 2,749,963,004 end of fiscal year

Change in restricted fund balance

Restricted fund balance at the

beginning of fiscal year Restricted fund balance at the

end of fiscal year

III Net worth at the end of fiscal year

II Restricted fund balance

370,972,152

51,823,831,622

52,194,803,774

54,944,766,778

-269,347,101

52,194,803,774

51,925,456,673

54,827,146,938